# Twitter Thread by Varun Mallapragada





"There is one thing stronger than all the armies of the world, and that is an idea whose time has come."

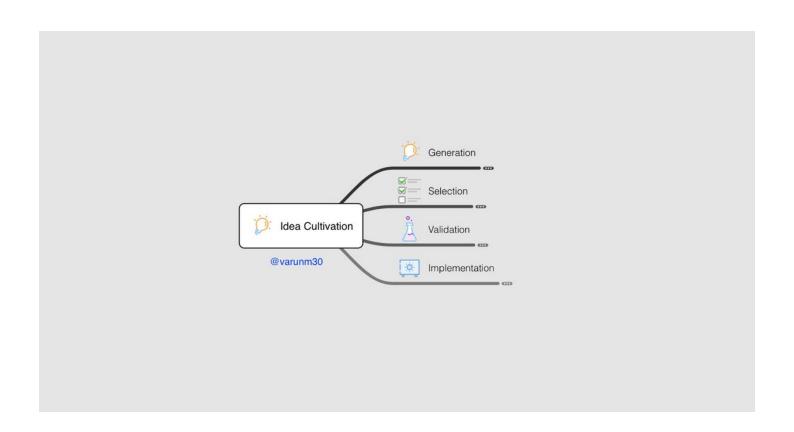
# **■** Framework for generating high-impact ideas:

Cultivating ideas is a process.

You have to build a system to cultivate impactful ideas consistently.

I will share a 4-part framework that you can use to cultivate ideas.

- 1. Idea generation
- 2. Idea selection
- 3. Idea validation
- 4. Idea implementation

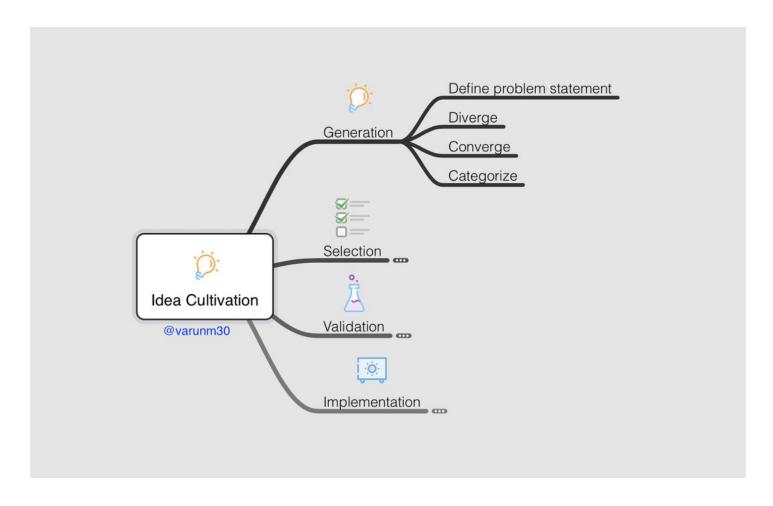


In this thread, I'll dive into "Idea Generation" & describe a simple framework that you can implement right away!

The following threads will cover the remaining 3 parts to cultivate ideas.

Lateral thinking is key - first, diverge & then converge.

Overview:



1/ PROBLEM - a question proposed for a solution, a matter stated for examination or proof.

Reframe problems into well-defined & clear "How might we.." statements.

This prioritises intention over tech/process.

But 1st, it is very important to be at the right problem level.

### Example problem:

Our customers don't order pizza.

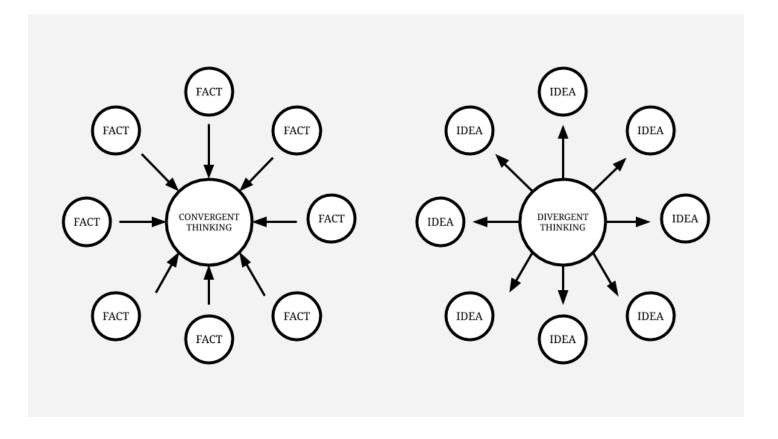
### GO NARROW:

Ask "what's stopping you?" to get to the real problem.

What's stopping customers from ordering pizza?

- stale toppings?
- bad sauce?

Problem statement: How might we ensure that the pizza toppings are fresh?
GO BROAD:
Use the 5 Whys framework to get to the real problem.
Why don't customers order pizza?
- Unhealthy?
- Expensive?
Problem statement:
How might we help customers pick our pizza?
@dklineii explains this framework well:
https://t.co/iMEHmCh4Kz
Root Cause Analysis (aka The 5 Whys) is a common consulting tactic.
Dut it can actually fuel narrounal development
But it can actually fuel personal development.
I've run 100's of these sessions and learned one key truth:
The 6th Why is the one that matters \U0001f9f5
— Dave Kline (@dklineii) <u>December 2, 2021</u>
@dklineii Is narrow better or broad? Depends on your goal.
Validate the problem with at least 5-10 people who face it, understand the nuances.
Frame a proper "How Might We" statement.
Don't proceed until you have the problem statement figured out properly, spend enough time!
Born process and you have the problem elatement ligated out properly, opena emough time.
@dklineii 2/ DIVERGE - quality through quantity.
This phase is all about avoiding errors of omission.
Follow as many lines of thought as possible to generate a large list of solutions to the problem.
Expand & go wider. Don't exclude anything.
All ideas are good ideas.
Defer judgment.



# @dklineii To diverge & generate ideas, use:

- 1. Mindmapping Branch out with relations
- 2. SCAMPER model Which elements can you Substitute, Combine, Adapt, Minify/Magnify, Put to another use, Eliminate, Reverse?
- 3. Business model canvas What can you add/remove in each box of the BMC?

@dklineii You now have a huge list of ideas.

You've effectively improved the odds of having a great idea somewhere in that list.

The point is to ensure that you get high quality & impactful ideas by forcing a high quantity of ideas.

Hence, quality through quantity.

# @dklineii 3/ CONVERGE - filter down

This phase is all about avoiding errors of commission.

Think of this stage as a funnel.

Apply judgement & find relations between ideas.

Analyse your list of ideas & bucket similar ideas into categories.

<ul> <li>@dklineii Go through each category &amp; score every idea against:</li> <li>meeting user needs</li> <li>effort to develop</li> <li>impact on the customer</li> </ul>
Involve decision makers & discuss the top 10-20 ideas. Feedback is key.
Pick ideas, maintain a list & review it every 3-4 months.
@dklineii KEY POINTS for making this process effective:
1. Diversity in the team is extremely useful.
Assemble people with different: - perspectives - problem-solving styles - mindsets (introverted & extroverted) - proximity to the problem - expertise (cross-functional & subject matter)
<ul> <li>@dklineii 2. While diverging, stop saying things like:</li> <li>- we already tried that</li> <li>- our competitors failed at it</li> <li>- it's ahead of its time</li> <li>- seems complicated, etc</li> </ul>
3. Define the thought process - accommodate people who ideate within constraints & without.
@dklineii 4. Use an outside facilitator to eliminate bias & enable thinking.
5. Communicate upwards about the idea generation system.
Present your ideas properly to get buy-ins: - Explain the problem - Explain the process - Introduce selected ideas/solutions
Tip: Lobby votes beforehand.
@dklineii Perspective is important to come up with high-impact ideas.
Check out the following threads:
1. Using the Socratic Method to reclaim your curiosity, stimulate critical thinking, and establish first principles by <a href="Method"><u>@SahilBloom:</u></a>

#### https://t.co/6kr6J5ktkf

Humans are born with astonishing curiosity.

But somewhere along the way, we are told to stop asking questions.

THREAD: Using the Socratic Method to reclaim your curiosity, stimulate critical thinking, and establish first principles:

— Sahil Bloom (@SahilBloom) August 1, 2021

@dklineii @SahilBloom 2. 6 things kids know by heart that adults forgot by @anafabrega11:

# https://t.co/TPyroeQyRe

6 things kids know by heart that adults forgot \U0001f938\U0001f3fd\U0001f447\U0001f3fd

— Ana Lorena Fabrega (@anafabrega11) December 30, 2021

<u>@dklineii</u> <u>@SahilBloom</u> <u>@anafabrega11</u> 3. Why do smart product people & teams often build products with mediocre or no impact? by <u>@shreyas:</u>

# https://t.co/jBGzD4V7AI

Why do smart product people & teams often build products with mediocre or no impact?

A cautionary thread of biases and fallacies we encounter when building products\U0001f447\U0001f3fe

1/10 pic.twitter.com/G32kWjE2EZ

- Shreyas Doshi (@shreyas) July 12, 2020

@dklineii @SahilBloom @anafabrega11 @shreyas Tools I've used & can recommend for this process:

@NotionHQ - Build pages to accommodate your specific requirements.

@MiroHQ - Great templates to enable creative & critical thinking.

@aha\_io Ideas - Advanced, expensive & extremely powerful for large teams.

This thread on idea generation is the 1st stage of a 4-part framework to cultivate ideas.

Follow me for more threads on concepts that will help you become a better entrepreneur.

If you found this useful, RT the 1st tweet to share it with others.

#### https://t.co/rYNfQiPyS6

\u201cThere is one thing stronger than all the armies of the world, and that is an idea whose time has come.\u201d
\U0001f9f5 Framework for generating high-impact ideas:
— Varun Mallapragada (@varunm30) <u>January 11, 2022</u>

# Summary:

- 1. Define the problem statement clearly & at the right level.
- 2. Diverge to generate a large list of ideas.
- 3. Converge to select specific ideas.
- 4. Maintain the list & review it every 3-4 months.
- 5. Communicate your ideas properly.